Arnot Opco Proprietary Limited (Registration number 2019/072282/07)

Management Financial Statements for the year ended 31 March 2024

Statement of Financial Position as at 31 March 2024

| Figures in Rand | 2028 | 2027 | 2026 | 2025 | 2024 | 2023 |
|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Unaudited | Unaudited | Unaudited | Unaudited | Unaudited | Unaudited |
| Assets | | | | | | |
| Non-Current Assets | | | | | | |
| Property, plant and equipment | 443,835,795 | 540,430,239 | 630,072,621 | 727,468,849 | 710,837,374 | 551,974,398 |
| Loans to group companies | 5,210,952 | 5,210,952 | 5,210,952 | 5,210,952 | 5,210,952 | 5,138,903 |
| Deferred tax | 2,138,844 | 2,138,844 | 2,138,844 | 2,138,844 | 2,138,844 | 2,138,844 |
| Reimbursive right | 1,282,294,207 | 1,282,294,207 | 1,282,294,207 | 1,282,294,207 | 1,282,294,207 | 1,047,294,208 |
| | 1,733,479,798 | 1,830,074,242 | 1,919,716,624 | 2,017,112,852 | 2,000,481,377 | 1,606,546,353 |
| Current Assets | | | | | | |
| Inventories | 17,550,829 | 16,924,589 | 18,777,284 | 20,358,626 | 12,226,150 | 5,082,140 |
| Trade and other receivables | 45,379,761 | 45,147,457 | 45,600,914 | 50,031,765 | 41,372,654 | 42,573,896 |
| Cash and cash equivalents | 833,683,346 | 668,132,098 | 528,917,463 | 311,057,081 | 52,110,466 | 39,060,462 |
| | 896,613,936 | 730,204,144 | 593,295,661 | 381,447,472 | 105,709,270 | 86,716,498 |
| Total Assets | 2,630,093,734 | 2,560,278,386 | 2,513,012,285 | 2,398,560,324 | 2,106,190,647 | 1,693,262,851 |
| Equity and Liabilities | | | | | | |
| Equity | | | | | | |
| Share capital | 100 | 100 | 100 | 100 | 100 | 100 |
| Retained income | 1,276,329,072 | 1,106,133,802 | 967,341,464 | 766,943,732 | 248,365,884 | (168,316,144) |
| | 1,276,329,172 | 1,106,133,902 | 967,341,564 | 766,943,832 | 248,365,984 | (168,316,044) |
| Liabilities | | | | | | |
| Non-Current Liabilities | | | | | | |
| Deferred income | 110,425,219 | 140,542,579 | 168,993,810 | 200,484,286 | 236,718,582 | 246,645,395 |
| Provisions | 1,047,294,208 | 1,047,294,208 | 1,047,294,208 | 1,047,294,208 | 1,047,294,208 | 1,047,294,208 |
| | 1,157,719,427 | 1,187,836,787 | 1,216,288,018 | 1,247,778,494 | 1,284,012,790 | 1,293,939,603 |
| Current Liabilities | | | | | | |
| Trade and other payables | 12,576,368 | 11,950,126 | 13,802,822 | 15,384,165 | 218,605,711 | 405,521,146 |
| Loans from group companies | 97,794,551 | 97,794,551 | 97,794,551 | 97,794,551 | 97,794,551 | 120,620,101 |
| Interest bearing borrowings | 85,674,216 | 156,563,020 | 217,785,330 | 270,659,282 | 179,870,913 | 40,464,642 |
| Current tax payable | - | - | - | - | 77,540,698 | - |
| Provisions | - | - | - | - | - | 1,033,403 |
| | 196,045,135 | 266,307,697 | 329,382,703 | 383,837,998 | 573,811,873 | 567,639,292 |
| Total Liabilities | 1,353,764,562 | 1,454,144,484 | 1,545,670,721 | 1,631,616,492 | 1,857,824,663 | 1,861,578,895 |
| Total Equity and Liabilities | 2,630,093,734 | 2,560,278,386 | | 2,398,560,324 | 2,106,190,647 | 1,693,262,851 |

^{*} The data presented for the financial year ending 31 March 2024 has been prepared using 2 months actuals and 10 months

^{**} It has been noted that there exists a potential input VAT claw back on the debt forgiveness on the trade and other payables. However, the extent of this VAT claw back has not been modelled in the data presented above

Statement of Profit or Loss and Other Comprehensive Income

| Figures in Rand | 2028 Unaudited | 2027 Unaudited | 2026 Unaudited | 2025 Unaudited | 2024 Unaudited | 2023 Unaudited |
|--|----------------------------------|----------------------------------|----------------------------------|----------------------------------|------------------------------|----------------------------|
| Revenue Cost of sales | 2,097,662,901 (1,359,808,085) | 2,003,007,061 (1,309,878,525) | 2,280,494,691 (1,468,627,243) | 2,517,758,754 (1,525,605,995) | 971,298,798 (393,718,934) | 543,869,740 (2,838,696) |
| Gross profit | 737,854,816 | 693,128,536 | 811,867,448 | 992,152,759 | 577,579,864 | 541,031,044 |
| Other income * | 30,117,360 | 28,451,231 | 31,490,476 | 36,234,296 | 9,926,813 | 670,950 |
| Other operating expenses | (482,444,622) | (467,783,228) | (495,689,201) | (466,734,871) | (362,193,249) | (584,081,972) |
| Debt forgiveness | - | - | - | - | 276,931,066 | - |
| Operating profit (loss) | 285,527,554 | 253,796,539 | 347,668,723 | 561,652,184 | 502,244,494 | (42,379,978) |
| Investment income | - | - | - | - | 72,065 | 739,591 |
| Finance costs | (20,291,031) | (29,957,525) | (38,305,883) | (41,453,755) | (8,093,834) | (3,866,449) |
| Profit (loss) before taxation | 265,236,523 | 223,839,014 | 309,362,840 | 520,198,429 | 494,222,725 | (45,506,836) |
| Taxation | (95,041,253) | (85,046,676) | (108,965,108) | (1,620,583) | (77,540,698) | - |
| Total comprehensive income (loss) for the year | 170,195,270 | 138,792,338 | 200,397,732 | 518,577,846 | 416,682,027 | (45,506,836) |

^{*}Other income relates to the unwinding of the deferred income.

Statement of Cash Flows

| Figures in Rand | | 2028 Unaudited | 2027 Unaudited | 2026 Unaudited | 2025 Unaudited | 2024 Unaudited |
|--|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| Cash flows from operating activities | | | | | | |
| Cash generated from operations Interest income | 1 | 364,030,784 - | 327,242,260 | 431,282,867 | 429,346,682 | 25,937,051 |
| Finance costs | | (20,291,031) | (29,957,525) | (38,305,883) | (41,453,755) | (8,093,834) |
| Tax paid | 2 | (95,041,253) | (85,046,676) | (108,965,108) | (79,161,281) | - |
| Net cash from operating activities | | 248,698,500 | 212,238,059 | 284,011,876 | 308,731,646 | 17,843,217 |
| Cash flows from investing activities | | | | | | |
| Purchase of property, plant and equipment | | (12,258,448) | (11,801,114) | (13,277,542) | (140,573,400) | (185,099,753) |
| Loans advanced to group companies | | | - | - | - | - |
| Net cash from investing activities | | (12,258,448) | (11,801,114) | (13,277,542) | (140,573,400) | (185,099,753) |
| Cash flows from financing activities | | | | | | |
| Proceeds from loans from group companies | | - | - | - | - | - |
| Repayment of loans from group companies | | - | - | - | - | - |
| Proceeds from borrowings | | - | _ | - | 90,788,369 | 200,756,674 |
| Repayment of borrowings | | (70,888,804) | (61,222,310) | (52,873,952) | - | (20,450,134) |
| Net cash from financing activities | | (70,888,804) | (61,222,310) | (52,873,952) | 90,788,369 | 180,306,540 |
| Total cash movement for the year | | 165,551,248 | 139,214,635 | 217,860,382 | 258,946,615 | 13,050,004 |
| Cash at the beginning of the year | | 668,132,098 | 528,917,463 | 311,057,081 | 52,110,466 | 39,060,462 |
| Total cash at end of the year | | 833,683,346 | 668,132,098 | 528,917,463 | 311,057,081 | 52,110,466 |

Notes to the Management Financial Statements

| Figures in Rand | 2028 Unaudited | 2027 Unaudited | 2026 Unaudited | 2025 Unaudited | 2024 Unaudited |
|---|-------------------|-------------------|-------------------|-------------------|------------------------|
| | Onadanod | Onadanod | Onadanod | Onadanod | - Chadanoa |
| 1. Cash generated from operations | | | | | |
| Profit before taxation Adjustments for: | 265,236,523 | 223,839,014 | 309,362,840 | 520,198,429 | 494,222,725 |
| Depreciation and amortisation Interest income | 108,852,892 | 101,443,496 | 110,673,770 | 123,941,925 - | 26,236,778 (72,065) |
| Finance costs | 20,291,031 | 29,957,525 | 38,305,883 | 41,453,755 | 8,093,834 |
| Movements in rehabilitation provisions Debt forgiveness Changes in working capital: | - | - | - | - - | (276,931,066) |
| Inventories | (626,240) | 1,852,695 | 1,581,344 | (8,132,476) | (7,144,010) |
| Trade and other receivables | (232,304) | 453,457 | 4,430,851 | (8,659,111) | 1,201,242 |
| Trade and other payables | 626,242 | (1,852,696) | (1,581,345) | (203,221,544) | (209,743,574) |
| Deferred income | (30,117,360) | (28,451,231) | (31,490,476) | (36,234,296) | (9,926,813) |
| | 364,030,784 | 327,242,260 | 431,282,867 | 429,346,682 | 25,937,051 |
| 2. Tax paid | | | | | |
| Balance at beginning of the year | - | _ | _ | (77,540,698) | _ |
| Current tax for the year recognised in profit or loss | (95,041,253) | (85,046,676) | (108,965,108) | (1,620,583) | (77,540,698) |
| Balance at end of the year | | - | - | - | 77,540,698 |
| | (95,041,253) | (85,046,676) | (108,965,108) | (79,161,281) | |